

Chester County, Pennsylvania

2004 Program Budget



Board of Commissioners

Colin A. Hanna, Chairman

Karen L. Martynick

Andrew E. Dinniman

2004 BUDGET SUMMARY

Consolidated Budget

Operating Budget	\$363.3M
Capital Budget	<u>78.5M</u>
Total	\$441.8M

TAX RATES: 2003 AND 2004 APPROVED

	<u>2003 Millage</u>	<u>2004 Millage</u>
General Fund	2.445	2.607
Parks	0.176	0.157
Library	0.187	0.192
Debt Service	<u>0.465</u>	<u>0.458</u>
Total	3.273	3.414
Increase		4.3%

Average Residential Assessed Value - \$184,812

Average Tax - \$631

2004 BUDGET FOCUS

- Continued funding for programs that enhance the quality of life.

- Funds growing needs of the criminal justice system.
 - Operating
 - Capital

- Recognizes state funding reductions.

- Maintains a strong financial position.

Significant Budget Increases

PROGRAMS

(County Cost)

Prison	\$1.3M
Pocopson	\$1.5M
Public Safety Communications	\$1.0M
District Justices	\$704K
Courts Administration	\$703K

CATEGORIES

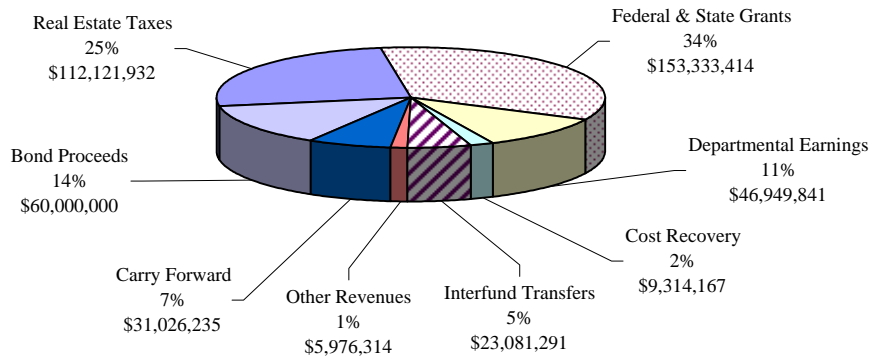
Retirement contribution up from \$5.5M to \$8.3M

Medical costs up 7% or \$1.0M to \$18M

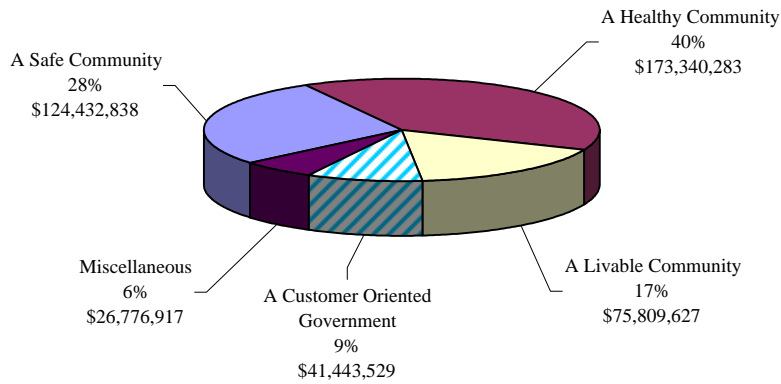
Property, casualty and liability insurance up 32% to \$2 million annually

CONSOLIDATED BUDGET (Includes Capital Improvement Program and Debt Service)

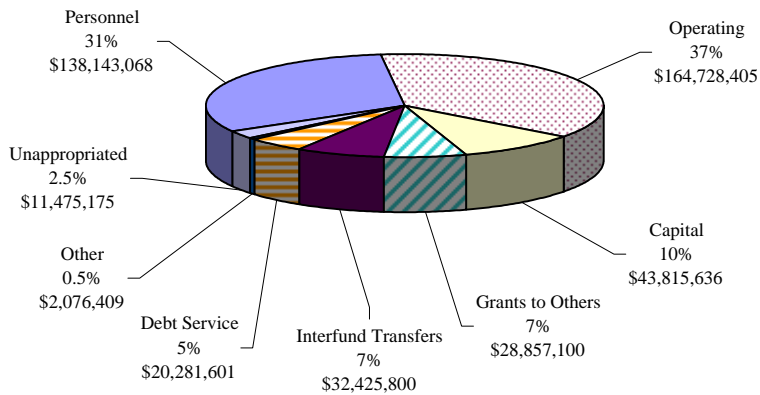
Sources



Uses by Program



Uses by Category



CONSOLIDATED BUDGET - SOURCES AND USES

Sources of Funds	Budget as of 09/30/03	Percent of Total	2004 Approved	Percent of Total
Operating				
Real Estate Taxes	\$ 103,790,338	28.8%	\$ 112,121,932	30.9%
Federal & State Grants	156,033,938	43.4%	152,328,068	41.9%
Departmental Earnings	45,889,271	12.8%	46,949,841	12.9%
Cost Recovery	10,777,865	3.0%	9,314,167	2.6%
Interfund Transfers	19,861,583	5.5%	22,581,291	6.2%
Other Revenues	6,996,583	1.9%	5,688,814	1.6%
Carry Forward	16,431,910	4.6%	14,332,856	3.9%
	\$ 359,781,488	100%	\$ 363,316,969	100%
Capital Programs				
Interest	\$ 715,600	0.8%	\$ 287,500	0.4%
Bond Proceeds	36,000,000	41.5%	60,000,000	76.4%
Interfund Transfers	-	0.0%	500,000	0.6%
Federal & State Grants	2,581,589	3.0%	1,005,346	1.3%
Carry Forward	47,416,967	54.7%	16,693,379	21.3%
	\$ 86,714,156	100%	\$ 78,486,225	100%
Total Sources	\$ 446,495,644		\$ 441,803,194	
Uses by Program				
	Budget as of 09/30/03	Percent of Total	2004 Approved	Percent of Total
A Safe Community	\$ 111,126,671	24.9%	\$ 124,432,838	28.2%
A Healthy Community	178,283,438	39.9%	173,340,283	39.2%
A Livable Community	86,724,208	19.4%	75,809,627	17.2%
A Customer Oriented Government	43,922,685	9.8%	41,443,529	9.4%
Miscellaneous	26,438,642	5.9%	26,776,917	6.1%
	\$ 446,495,644	100%	\$ 441,803,194	100%
Uses by Category				
	Budget as of 09/30/03	Percent of Total	2004 Approved	Percent of Total
Operating				
Personnel	\$ 132,179,400	36.7%	\$ 137,121,910	37.7%
Operating	157,583,637	43.8%	154,394,869	42.5%
Capital	909,031	0.3%	617,000	0.2%
Grants to Others	9,310,273	2.6%	6,741,262	1.9%
Interfund Transfers	31,896,757	8.9%	32,425,800	8.9%
Debt Service	22,166,293	6.2%	20,281,601	5.6%
Other	1,702,247	0.5%	1,666,409	0.5%
Unappropriated	4,033,850	1.1%	10,068,118	2.8%
	\$ 359,781,488	100%	\$ 363,316,969	100%
Capital Programs				
Personnel	196,524	0.2%	\$ 1,021,158	1.3%
Ancillary Costs	16,027,809	18.5%	10,333,536	13.2%
Capital	41,241,052	47.6%	43,198,636	55.0%
Grants to Others	25,025,647	28.9%	22,115,838	28.2%
Other	2,737,282	3.2%	410,000	0.5%
Unappropriated	1,485,842	1.7%	1,407,057	1.8%
	\$ 86,714,156	100%	\$ 78,486,225	100%
Total Uses	\$ 446,495,644		\$ 441,803,194	

CONSOLIDATED PROGRAM EXPENDITURES BY DEPARTMENT

The table below integrates the 2003 and 2004 operating and capital budgets by program priority.

	2003 Budget as of 09/30	2004 Approved
A SAFE COMMUNITY		
Operating		
Courts	\$ 4,855,416	\$ 5,516,956
Adult Probation	4,824,482	5,123,566
Juvenile Probation	3,203,090	3,507,915
District Justices	6,135,816	6,767,308
Court Reporters	1,368,614	1,518,090
Bail Agency	652,815	686,865
Warrant Enforcement	265,222	275,269
Law Library	307,238	330,355
Domestic Relations	4,919,520	5,118,879
Constables	1,600,000	1,600,000
District Attorney	4,280,533	4,672,930
County Detectives	2,021,073	2,262,361
Public Defender	2,639,464	2,883,041
Sheriff	3,374,044	3,550,446
Clerk of Courts	925,678	998,909
Prothonotary	1,109,742	1,153,471
Register of Wills	694,077	742,628
Coroner	624,568	586,720
Prison	19,372,774	20,433,690
Emergency Services	2,216,293	2,099,509
Public Safety Communications	11,281,442	12,205,516
Grants to Organizations	93,325	93,325
Debt Service	4,835,290	5,538,750
Total Operating	81,600,516	87,666,499
Capital		
Capital Projects	29,526,155	36,766,339
Total	\$ 111,126,671	\$ 124,432,838
A HEALTHY COMMUNITY		
Operating		
Public Health	\$ 11,910,174	\$ 11,594,199
Human Services	3,693,500	3,188,709
Mental Health/Mental Retardation	59,070,760	58,252,564
Aging Services	5,847,826	4,950,890
Drug & Alcohol	5,455,205	3,224,229
Children, Youth & Families	28,933,136	27,786,834
Subsidized Child Day Care	6,931,973	6,510,938
Pocopson Home	22,533,894	23,985,668
Veteran's Affairs	299,440	299,142
Managed Behavioral Health Care	27,279,261	27,718,263
Grants to Organizations	94,500	42,000
Debt Service	1,646,376	1,417,784
Total Operating	173,696,045	168,971,220
Capital		
Capital Projects	4,587,393	4,369,063
Total	\$ 178,283,438	\$ 173,340,283

CONSOLIDATED PROGRAM EXPENDITURES BY DEPARTMENT

The table below integrates the 2003 and 2004 operating and capital budgets by program priority.

	2003 Budget as of 09/30	2004 Approved
A LIVABLE COMMUNITY		
Operating		
Planning	\$ 3,022,692	\$ 3,111,204
Water Resources (including appropriation)	867,936	936,345
Agriculture Development Council	396,205	294,928
Soil Conservation	898,136	1,039,196
Bridge Program (Liquid Fuels)	822,549	909,316
Parks & Recreation/Hatfield Trust	5,750,728	5,730,507
Library System	6,633,648	7,188,013
Community Development Fund	17,058,046	18,753,198
Grants to Organizations	250,550	270,550
Debt Service	11,281,474	9,711,761
Total Operating	46,981,964	47,945,018
Capital		
Capital Projects	39,742,244	27,864,609
Total	\$ 86,724,208	\$ 75,809,627
A CUSTOMER ORIENTED GOVERNMENT		
Operating		
Commissioners	\$ 1,014,581	\$ 1,075,896
Finance	692,908	694,994
Human Resources	995,203	972,831
Contracts & Purchasing	624,201	654,564
General Services	720,009	758,437
Telecommunications	600,237	616,413
Public Information	110,290	98,349
Voter Services	1,087,206	1,196,212
Assessment	1,969,893	2,028,842
Tax Claim	612,355	628,059
Treasurer	672,286	703,247
Controller	1,615,775	1,734,183
Solicitor	402,652	430,613
Recorder of Deeds	1,438,860	1,542,083
Facilities Management	4,600,929	4,820,271
Computing & Information Services	9,577,128	10,235,374
Archives	345,239	363,436
Grants to Organizations	1,548,700	1,638,355
Debt Service	4,123,711	3,356,213
Total Operating	32,752,163	33,548,372
Capital		
Capital Projects	11,170,522	7,895,157
Total	\$ 43,922,685	\$ 41,443,529
General Fund transfers to other funds	\$ 20,033,203	\$ 23,018,477
General Fund Non-Departmental	3,691,040	1,176,597
Non-Departmental Debt Service	231,052	163,513
Contingency Funds	2,483,347	2,418,330
Grand Total	\$ 446,495,644	\$ 441,803,194

The table below adds the debt service associated with each program priority in an attempt to show the net cost of each department within a program and the net cost of the program priority as a whole.

	SOURCES						Carry Forward	Bond Proceeds	USES	Net Cost To County
	Grants	Depart'l Earnings	Cost Recovery	Transfers	Other					
A SAFE COMMUNITY										
Courts	\$ 824,000	\$ 145,820		\$	2,405			\$ 5,516,956	\$ 4,544,731	
Adult Probation	823,434	2,344,000			2,700			5,123,566	1,953,432	
Juvenile Probation	641,523			56,380				3,507,915	2,810,012	
District Justices		2,565,049			85,192			6,767,308	4,117,067	
Court Reporters								1,518,090	1,518,090	
Bail Agency		36,000						686,865	650,865	
Warrant Enforcement								275,269	275,269	
Law Library		2,500						330,355	327,855	
Domestic Relations	3,623,841	78,000						5,118,879	1,417,038	
Constables								1,600,000	1,600,000	
District Attorney	448,696	150,000						4,672,930	4,074,234	
County Detectives	104,022							2,262,361	2,138,339	
Public Defender					20,000			2,883,041	2,883,041	
Sheriff		900,000	25,797		90,500			3,550,446	2,534,149	
Clerk of Courts		287,000			8,000			998,909	703,909	
Prothonotary		1,200,000			2,200			1,153,471	(48,729)	
Register of Wills		1,000,000			500			742,628	(257,872)	
Coroner		6,000						586,720	580,720	
Prison		186,500			73,500			20,433,690	20,173,690	
Emergency Services	346,575	165,500			50,400			2,099,509	1,537,034	
Public Safety Communications		4,800,000			89,840			12,205,516	7,315,676	
Grants to Organizations								93,325	93,325	
Debt Service					64,977		897,126	5,538,750	4,576,646	
Capital Projects	435,000				133,164		7,342,868	36,766,339	24,008	
Total	\$ 7,247,091	\$ 13,866,369	\$ 25,797	\$ 56,380	\$ 623,379	\$ 8,239,994	\$ 28,831,299	\$ 124,432,838	\$ 65,542,529	
A HEALTHY COMMUNITY										
Public Health	\$ 7,227,601	\$ 1,983,600			\$ 348,215			\$ 11,594,199	\$ 2,034,783	
Human Services	2,095,709			1,088,000	5,000			3,188,709	-	
Mental Health/Mental Retardation	56,312,248	23,000		15,000	122,950			58,252,564	1,779,366	
Aging Services	4,557,486				118,900			4,950,890	274,504	
Drug & Alcohol	2,442,531	191,707		135,925	3,000			3,224,229	451,266	
Children, Youth & Families	22,463,224	590,000						27,786,834	4,733,610	
Subsidized Child Day Care	6,510,938							6,510,938	-	
Pocopson Home		19,686,194			12,580			23,985,668	4,286,894	
Veteran's Affairs								299,142	299,142	
Managed Behavioral Health Care	27,707,263	11,000						27,718,263	-	
Grants to Organizations				1,990,000	16,633		229,642	42,000	42,000	
Debt Service					16,022		885,085	1,417,784	(818,491)	
Capital Projects								4,369,063	3,397	
Total	\$ 129,316,800	\$ 22,485,501	\$ -	\$ 3,228,925	\$ 643,299	\$ 1,114,727	\$ 3,464,559	\$ 173,340,283	\$ 13,901,565	

The table below adds the debt service associated with each program priority in an attempt to show the net cost of each department within a program and the net cost of the program priority as a whole.

	SOURCES						Carry Forward	Bond Proceeds	USES	Net Cost To County
	Grants	Depart'l Earnings	Cost Recovery	Transfers	Other					
A LIVABLE COMMUNITY										
Planning	\$ 97,680	\$ 267,500						\$ 3,111,204	\$ 2,746,024	
Water Resources (including appropriation)	88,875				32,000			936,345	815,470	
Agriculture Development Council	60,000				8,000			294,928	226,928	
Soil Conservation					890,692			1,039,196	148,504	
Bridge Program (Liquid Fuels)	625,000				57,495		226,821	909,316	-	
Parks & Recreation/Hatfield Trust	3,500	71,515			178,480		311,508	5,730,507	5,165,504	
Library System					323,709		567,702	7,188,013	6,296,602	
Community Development	15,171,411				5,856		2,575,931	18,753,198	1,000,000	
Grants to Organizations				27,632	113,933		1,573,040	270,550	270,550	
Debt Service					98,685		5,169,567	9,711,761	7,997,156	
Capital Projects	570,346						22,093,765	27,864,609	(67,754)	
Total	\$ 16,616,812	\$ 339,015	\$ -	\$ 27,632	\$ 1,708,850	\$ 10,424,568	\$ 22,093,765	\$ 75,809,627	\$ 24,598,984	
A CUSTOMER ORIENTED GOVERNMENT										
Commissioners					234,631			1,075,896	841,265	
Finance					509,294			694,994	185,700	
Human Resources					589,645			972,831	383,186	
Contracts & Purchasing					487,729			654,564	166,835	
General Services					366,876			758,437	391,561	
Telecommunications					461,202			616,413	155,211	
Public Information								98,349	98,349	
Voter Services		2,000						1,196,212	1,194,212	
Assessment		55,000						2,028,842	1,973,842	
Tax Claim		2,200,000				1,000		628,059	(1,572,941)	
Treasurer		426,000						703,247	249,256	
Controller					27,991			1,734,183	896,645	
Solicitor					837,538			430,613	355,853	
Recorder of Deeds		7,362,956			74,760			1,542,083	(5,978,873)	
Facilities Management					432,046	158,000		4,820,271	4,388,225	
Computing & Information Services	41,711	213,000			2,226,020	90,000		10,235,374	7,706,354	
Archives					109,504			363,436	253,932	
Grants to Organizations								1,638,355	1,638,355	
Debt Service					39,373		543,615	3,356,213	2,773,225	
Capital Projects					31,135		2,157,923	7,895,157	144,290	
Total	\$ 41,711	\$ 10,258,956	\$ 6,357,236	\$ -	\$ 319,508	\$ 2,701,538	\$ 5,561,809	\$ 41,443,529	\$ 16,244,482	
General Fund transfers to other funds				21,758,354				23,018,477	1,260,123	
General Fund Non-Departmental			826,801			7,300,000		1,176,597	(6,950,204)	
Non-Departmental Debt Service					1,918	26,485		163,513	135,110	
Contingency Funds					14,359	1,218,923	48,568	2,418,330	1,136,481	
Grand Total	\$ 153,222,414	\$ 46,949,841	\$ 7,209,834	\$ 25,071,291	\$ 3,311,314	\$ 31,026,235	\$ 60,000,000	\$ 441,803,194	\$ 115,012,265	
								Other revenues =	(2,890,333)	
								Tax support =	\$ 112,121,932	